# Institution for Savings

# IN NEWBURYPORT AND ITS VICINITY



200<sup>TH</sup> ANNUAL MEETING March 9, 2020 Commonwealth of Massachusetts.



WILLIAM B. BANISTER.

THE PICE PRESIDENTS AT THOMAS CABTERS

John Prinson, Enward S. Rath, Harry Profinsons Street, Howard,

THE THUSTEES WITE PETER LE BRETON, Member.

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may have tomy. It vill be no

SAMUEL TH

The design of this Institution is to afford to those, who are desired so away their money, but who have not commerce sufficient to parchase a share in the hanks of a runs or publick stocks, the means of completing their money to advantage, subbool runssy this risk of loosing it. It is intended to occurring the industriess and prodont, and to induce those who have not littlers to been such, to be sun their more cases the beautiful to the such that we not lay by some thing for a period of life when they will be less able to care a support. To promote these desirable purposes, the following rules image others have been adopted.

Deposits, or monies put in, will be received as low in one dollar, nordwhen any person's deposits or payments shall impoint to three dollars, they will be put up an interest, latt deposits made at any time between the quarters unding the third Wednesday of April, July, October and damney, will not be put upon interest the date their deeposit. The reason is, that a would be impactionable to compute interest on incorrect deposits, unless it is made to commerce from a lew fixed periods.

No business cante does at the office lair in Wednesday's from 12 in 1 o'chek. This is to same expense to disease, who peri in their money, who would other wise be obliged to pay more for the inner of the clarks, if they were to at-Tot design of this Institution is to t

wise be obliged to pay more for the time of the clarks, if they were to at-

time of the clarks, if they were to at-tend every day.

Twice every year, namely on the third Weenesday of every July and January, a dividend or payment of in-terest of two and a half per cent, or two and a half dollars on a hundred will be made. This will amount to fine dollars on every hundred every year, and so a propositionable sum for any smakes or more than one hundred dollars.

Although oilly five percent, is pro-Although odd five percent, is pro-morel yearly, yet every fifth year? "It the extra nicome, which has not before been paid and divided, and then be di-vided in jun peoper ion to the length of time the maneus, has been in according to the by-laway and making will be deducted from this extra income, but the nearly services and the course of the the neural expenses and faking care of the

pumpy.

The Trusteen will take no emolo-need or pay for their service, boring authoristics it safely to promote the interest of the torus, and of the per-turn to of the torus, and of the pera alove described, who may put secury there

Those, who do not choose to take their rapital or sum put in, and shall be just upon interest, after three mouths. Therethey will get compound interest on what they premise, which they cannot do in agreether way by law.

10 years to

In 1820 34 prominent citizens of the Town of Newburyport sent a request to the Massachusetts General Court requesting to incorporate an institution "for the purpose of aiding those in humble walks of life in saving & improving their pecuniary funds."

On January 31, 1820 that charter was granted, creating the third savings bank in the Commonwealth.

will be a large in pay at any deposition, the has more than one theresand dollars in the Secrety. This is because the object of the process and modifiing places of second in parting their moment of the deposited by any permit of a minor or other/parcent, and not still jet to be wither more, and the still jet to be wither more put in a still jet to be wither more put in the place of the process for the process of the same is. This plan will be purificularly useful to grant mean second or a very get of the grant means from the process of the process of page 19 possession of manny, received by

in possession of money, received by they of wages, prize morey, or gifts and grainides, for which they have no im-action in e., and which they mould wish to be by for a raisy day.

Welowe had chiefma may also in this way be provided by

Welows and children may also in this way be provided for.

A young mon interacting to marry at a finite day, and young streams, who may expect to change these conditions can here sadely lay up a sum against a tion when sadely lay up a sum against a tion when they may ment it more.

Tames are safeted, aboving how allowed the property of the control of the children was max around.

100 dollars put in may amount In 5 years to - 127,52 10 years to - 162,58

Button is humalin remarked, the averaging all the states of probably in 10 years, as 100 dollars and 100 dollars and 100 dollars and 100 dollars and 100 dollars are 1007 as that 100, non pure as will amount in 10 years to 178,35

mount in 10 years to 174,55
In addition to the interest above calculated, which is section, there will be, every fifth year, a dividend or payment to each person, whose money had have remained there during five years, of probably not less than eight per cent, or night delians on every hundred, and possibly even ten delian on every hundred. This is a great encouragement and inducement to persons, who are permiss, to bet their money ho, as the gain will be as all greater benefit to those, whose money harms their pockets, because this part of their amount they can touch only ence in their pockets, because this part of their amount they can touch only ence in their perfects.

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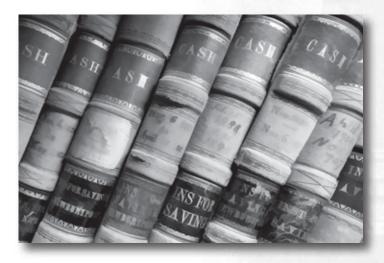
The original charter which is displayed in the President's Office.

# Celebrating 200 years

### In our little corner of the world we make dreams come true.

For 200 years we have provided our depositors a safe and stable place to see their savings grow. In turn, they have entrusted us to lend their savings to families, friends and neighbors to buy homes, businesses, automobiles and even finance education.

The Bank's financial success has allowed us to contribute funds to non-profit organizations and other worthy causes to help those less fortunate and to ensure our community continues to be a nice place to live and work.



The founding fathers who petitioned the Massachusetts Court over 200 years ago would be very proud that Institution for Savings has maintained its original mutual savings bank charter and become a thriving \$3.8 billion bank with 250 employees and 15 retail offices located throughout the North Shore and Cape Ann.

Perhaps more importantly these prominent citizens would take great pride in the Bank's continued charitable giving which was at the heart of why the Institution for Savings was founded: "for the purpose of aiding those in humble walks of life in saving & improving their pecuniary funds."

# With a talented team of employees and a strong balance sheet the Bank's future is promising.

I am honored to be the 16<sup>th</sup> President of the Institution for Savings as we celebrate our 200<sup>th</sup> anniversary. I will forever be grateful to those 34 prominent citizens of Newburyport and its surrounding community responsible for obtaining our mutual savings bank charter that we will forever cherish and maintain.

I want to thank and acknowledge all the leaders that came before me who helped build the foundation and stability that the Bank enjoys today. Although our past presidents may have had different leadership styles and led through various economic cycles our vision and mission has never faltered: we are here to serve our depositors, borrowers and community. Our employees are our most valuable assets.



For 200 years the Institution for Savings has

For 200 years the Institution for Savings has played a vital role in making Newburyport and our surrounding communities so special.

We constantly hear from tourists how lucky we are to have such a beautiful city. I want to recognize John H. "Hack" Pramberg, Jr. for his unwavering commitment to maintain a great deal of the City's character by ensuring the preservation of many of its original structures. This was certainly one of the turning points for our Bank's future success.

It's so important for us to remember Henry B. Little who was at the helm from 1899 to 1953 leading us through the Great Depression, World Wars I and II and numerous recessions. I can only imagine how great a leader Mr. Little must have been as the Institution for Savings remained strong and stable under his unmatched tenure.

It was during Don Mitchell's leadership and stewardship of the Bank's common stock portfolio that led to our strong capital position which has most certainly been the primary source of our growth over the past ten years. Don also established the Bank's charitable foundation which continues to help fund numerous not-for-profit groups and other worthy causes throughout our communities.

Mark F. Welch, the 15<sup>th</sup> president of the Bank will always have a place in the Bank's history as he served 35 years and helped orchestrate the merger with Ipswich Co-operative Bank.

The merger provided us with some geographic mass and more importantly an incredible team of employees.

Whether it's the 34 founders who obtained the original charter in 1820 or those that made sure the Bank survived the Great Depression,

# "it's the people that make the Bank and not the Bank that makes the people."

We cannot say enough about our employees who are so dedicated to the Bank's vision. I want to say a special thanks to Kimberly A. Rock, our executive vice president and chief operating officer, who has been so instrumental in the Bank's success.

I believe we have created a great culture here as we continually preach that trust, respect and strong personal values are truly what matters in life.

Our future leaders will come to understand that there is no end game for the Institution for Savings. Our existence is infinite, and we will continually strive to positively affect every person, business and organization in our little corner of the world.

Michael J. Jones President & CEO

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#### Welcome from the President



It never gets old writing that the Institution for Savings had another banner year. Once again, I am happy to announce that we reported record earnings this year and eight of the last ten years.

We are incredibly grateful for the commitment and loyalty that you, our customer, continue to show us. As always, you are the primary reason for our success. On behalf of our talented team of employees, I want to say thank you for your current and future business.

Year after year, regardless of the economic conditions, the Institution for Savings continues to report strong earnings. I believe this is a result of our diversified balance sheet, solid capital position, and our ability to appropriately manage operating costs.

This year began with two major uncertainties which could have had a significant adverse effect on the Bank's earnings. The first was the

likelihood of an inverted yield curve, which eventually happened. The second was the Bank's mandatory adoption of a new accounting rule which requires the monthly changes in the market value of our common stock holdings be reported in our income statement rather than our capital. We agree with Warren Buffett who stated the accounting rule "severely distorts the company's future net-income figures and renders its bottom line useless for analytical purposes." Simply put, the Bank's capital position can sustain adverse fluctuations in our stock portfolio far better than our monthly or even yearly earnings.

#### **Profitability**

Despite the inversion in the yield curve and the resulting Fed rate cuts, the uncertainty of the China trade dispute and the threatened impeachment of President Trump, we managed to increase our net interest income \$1.4 million.

We were very fortunate to adopt the new accounting rule this calendar year as the stock market reached record highs and its trajectory was somewhat stable throughout the year. We reported \$22 million of realized gains which was very consistent with prior year. However, the most significant factor that led to our \$71 million in net earnings was the \$30 million net change in the market value of our common stock portfolio. This is something we should not count on in the future and moreover, we realize that there will be some years where our earnings are adversely affected by this ill-advised accounting change.

Having said this, we reported record net operating income of \$22.8 million and record net income before the change in unrealized gains of \$41 million.

#### Growth

Total assets reached \$3.7 billion increasing \$247 million or 7 percent fueled by growth in loans. Total loans increased \$117 million or 4 percent reaching \$2.8 billion. The increase was primarily in our residential loan portfolio which now exceeds \$2.2 billion. Our common stock portfolio increased \$83 million or 33 percent as the stock market soared to record highs and we continued to invest in blue chip household names.

Most importantly, our capital increased \$72 million totaling \$408 million and our Tier 1 leverage capital ratio increased to 10.91%. This will provide us with opportunities for future growth and expansion.

#### Expansion

Our Amesbury office reached \$43 million in deposits in less than ten months while Salem recorded \$61 million in less than 6 months. We are very happy to bring our style of community banking to these communities and it's only a matter of time before Amesbury deposits top \$75 million and Salem exceeds \$100 million.

I want to thank our trustees for the unwavering guidance and support they provide our very talented and dedicated employees. We look forward to a prosperous year!

Sincerely.

Michael J. Jones President & CEO

March 9, 2020

dec. s. Be it enacted by the Senate and House of Representa in General Court afrembled, and by the authority of the sas Pean Willi barte INSTITUTION FOR SAVINGS **PRESIDENTS** Jonas WILLIAM B. BANISTER 1820-1830 THOMAS M. CLARK 1831-1841 **ELEAZER JOHNSON** 1842-1843 EBENEZER HALE 1843-1845 MICAJAH LUNT 1846-1854 JOSIAH LITTLE 1855-1860 EDWARD S. MOSELEY 1860-1899 HENRY B. LITTLE 1899-1953 WILLIAM BALCH 1953-1955 HALLET W. NOYES 1955-1957 WILLIS F. ATKINSON 1957-1962 **EMERY HOLLERER** 1962-1967 JOHN H. PRAMBERG, JR. 1967-1992 DONALD D. MITCHELL 1992-2004 MARK F. WELCH 2004-2010 2010-MICHAEL J. JONES

# Balance Sheet

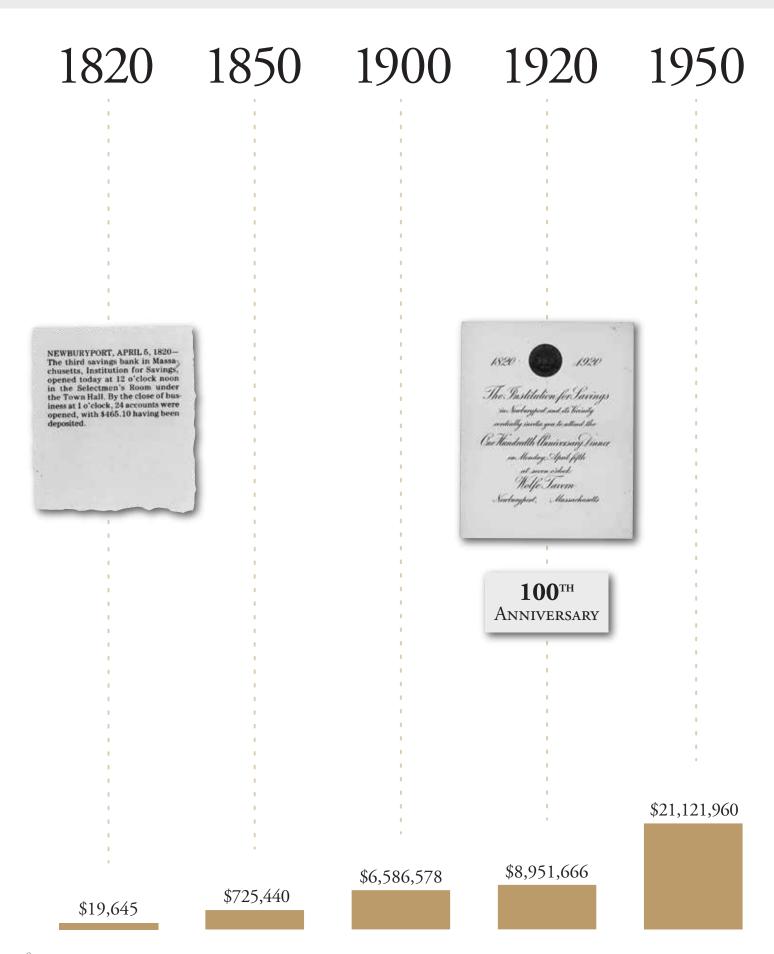
December 31, 2019 and 2018 (\$ in Thousands)

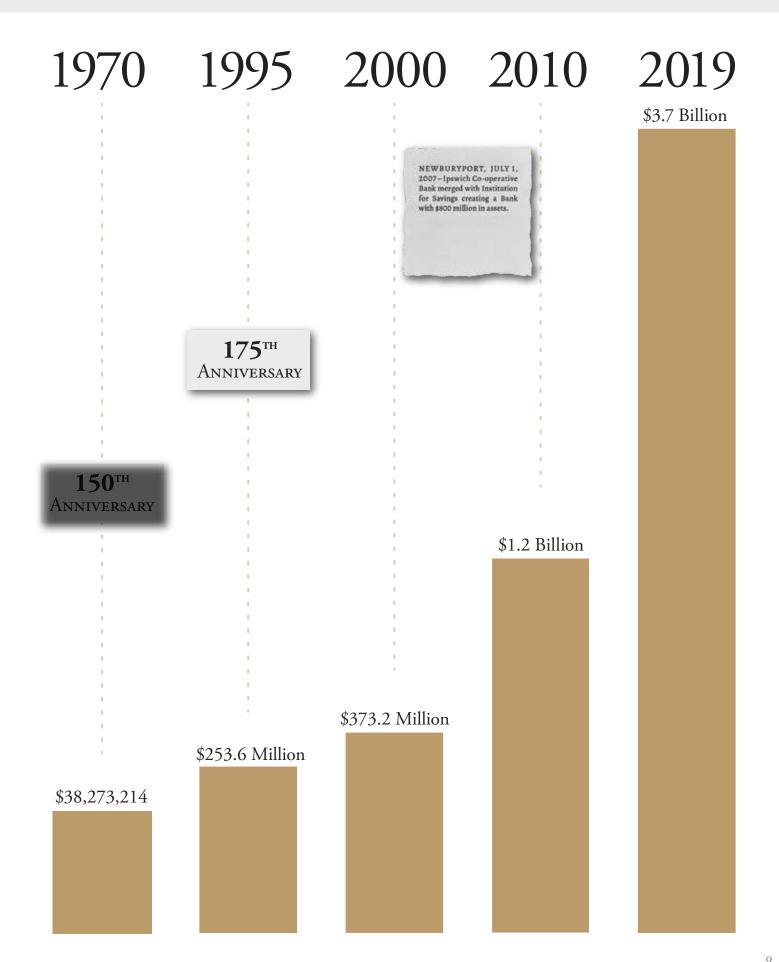
	2019	2018
ASSETS		
Cash and due from banks	\$ 143,425	\$ 73,881
Federal funds sold	5,666	3,787
Investment securities, available-for-sale Investment	96,355	102,666
securities, held-to-maturity	114,010	138,890
Equity securities with readily determinable fair	336,447	253,576
values Loans, less allowance for loan losses	2,835,019	2,718,280
Premises and fixed assets, net	39,683	37,496
Goodwill	9,435	9,435
Other assets	137,227	132,479
Total assets	\$ 3,717,267	\$ 3,470,490
LIABILITIES AND EQUITY CAPITAL		
Deposits	\$ 2,833,419	\$ 2,837,022
Borrowings	452,680	272,273
Other liabilities	23,261	24,878
Total liabilities	3,309,360	3,134,173
Retained earnings	410,650	349,517
Accumulated other comprehensive income	(2,743)	(13,200)
Total equity capital	407,907	336,317
Total liabilities and equity capital	\$ 3,717,267	<u>\$ 3,470,490</u>
Tier 1 leverage capital ratio	10.91%	9.46%
Total loans to total assets	76.27%	78.33%

# STATEMENT OF INCOME

Twelve months ended December 31, 2019 and 2018 (\$ in Thousands)

To do and the course		2019		2018
Interest income:  Interest and fees on loans	\$	105,777	\$	96,637
Interest and dividends on securities	Ψ	15,262	Ψ	14,362
Other interest		2,841		2,706
Total interest income		123,880		113,705
Total interest meonic		123,000		113,7 03
Interest expense:				
Interest on deposits		47,696		42,370
Interest on borrowings and other liabilities		9,361		5,932
Total interest expense		57,057		48,302
Net interest income	\$	66,823	\$	65,403
Other income:				
Service charges on deposit accounts		456		466
Other		4,060		3,654
Total other income		4,516		4,120
Operating expenses:		26.050		25 745
Salaries and employee benefits		26,859		25,745
Premises and fixed assets		5,690		4,830
Other		16,856 582		12,816
FDIC & DIF insurance		600		1,184 1,200
Provision for loan losses		50,587		
Total operating expenses		30,367		45,775
Income from operations	\$	20,752	\$	23,748
Contribution to Charitable Foundation/Other		(1,787)		(150)
Realized gains on securities/other		24,652		22,637
Income before taxes		43,617		46,235
Provision for income taxes		2,250		7,277
Income before unrealized gain on equities		41,367		38,958
Change in unrealized gain on equities, net of def tax		29,839		
Net Income	\$	71,206	\$	38,958
Income from Operations, net of tax	\$	22,781	\$	21,436
Return (net income) on average assets		1.99%		1.15%
Return (net income) on average equity		18.94%		11.61%
Net interest income on average assets		1.89%		1.93%





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Opened for Business 1846

Daily office Hours Established 1854

Deposits reached \$ million 1860

ED ARD S. Moseley BECAME 7<sup>th</sup> PRESIDENT (1860-1899)

NEWBURYPORT, APRIL 5, 1820— The third savings bank in Massa, chusetts, Institution for Savings, epened today at 12 o'clock noon in the Selectimen's Room under the Town Hall, By the close of bus insus at 1 o'clock, 24 accussin were opened, with \$445, 10 having been



# 820-192

#### 1871

Moved to new building at 93 State Street

#### 1899

HENRY B. LITTLE BECAME 8<sup>th</sup> PRESIDENT (1899-1953)

#### 1903

STATE STREET BUILDING REMODELED

#### 1920

Bank
CELEBRATES
00 TH
ANNIVERSARY





IN APRIL
THE BANK PAID
A SEMI-ANNUAL
DIVIDEND AT
THE RATE OF
5 PERCENT

#### 1967

John H. Pramberg, Jr. Became 13<sup>th</sup> President (1967-1992)

#### 1972

ISN Corporation established to invest in non-profits

#### 1973

Assets reached \$50 million

WEST OFFICE OPENED ON STOREY AVENUE





# **9 2 1 9 9 9**

#### 1980

New addition to 93 State Street

#### 1982

Assets reached \$100 million

#### 1992

Donald D. Mitchell Became 14<sup>th</sup> President (1992-2004)

#### 1997

Institution for Savings Charitable Foundation established





Lending Office opened at 81 State Street

#### 2004

Mark F. Welch Became 15<sup>th</sup> President (2004-2010)

Assets reached \$500 million

Bank introduces commercial lending division

#### 2006

Salisbury Office opened





Merger with Ipswich Co-operative Bank

ROWLEY OFFICE OPENED

#### 2008

Board of Trustees adopts New Vision Statement

Board of Trustees Choose New Tagline

#### 2009

Assets reached \$1 BILLION



Building Stronger
Communities
Together Since 1820

Michael J. Jones Becomes 16<sup>th</sup> President

Bank introduces new clock to er logo 2011

Deposits reached \$1 BILLION

COUNTY ROAD OFFICE OPENED

Byla s amended to protect the Bank's mutuality

. . . . . . . . . . . . . . . . . .

2013

STOREY AVENUE BUILDING REMODELED

Topsfield Office Opened

Loans reached \$1 BILLION

Byla's amended to protect the Bank's name and retain Newburyport as headquarters 2014

Acquired Rockport National Bank

Assets reached \$2 billion 2015

MIDDLETON
OFFICE OPENED

BOXFORD OFFICE OPENED

Deposits reached \$2 BILLION







#### 2016 2017 2018 2020 2019 KING STREET Assets reached COMMERCIAL AMESBURY OFFICE Bank turns 200! OFFICE \$3 BILLION LOANS REACHED OPENED REMODELED \$600 MILLION Hamilton Office SALEM OFFICE

RECORD NET INCOME
OF \$71 MILLION

BANK REPORTED
RECORD NET
OPERATING INCOME

OPENED

YEARS

THE BOSTON GLOBE

Bank reported

OF \$22.8 MILLION

Top Places to Work 12 consecutive

BICEN VIAL

OPENED

Bank sold

LOCATION

Main Street Rockport

Loans reached

\$2 BILLION

#### THANK YOU FROM EXECUTIVE MANAGEMENT

2019 was yet another year that exceeded all of our expectations:

- Record net income \$71 million
- Record net operating income of \$22.8 million
- Total assets, loans and capital reached all-time highs
- The successful opening of our Amesbury office
- The successful opening of our Salem office
- The Boston Globe's Top Places to Work for the 12th consecutive year
- Boston Business Journal's Best Places to Work
- Ranked #1 in overall quality and customer service in Banker & Tradesman Banking Choice Awards
- Named as one of the largest corporate charitable contributors in Massachusetts by the Boston Business Journal

These were just a few of the achievements that our team of employees accomplished due to their hard work and commitment to the Institution for Savings. We are so fortunate to be the leaders of such a dedicated and conscientious group of employees who we consider family. Our employees are the Bank's best asset and they are the engine that drives our success. We have the utmost trust and respect for them. Most importantly, we are proud of their unwavering support and respect for one another. We extend our heartfelt thanks and appreciation to each and every one of them for all that they do for us and the Bank.

We also want to acknowledge our trustees for their continued support and guidance. The trustees provide the oversight and are the stewards of this sound and stable institution. They are compassionate and truly care about the well-being of our employees, customers and community. We are grateful for their commitment to maintaining the tradition, history and our mutual savings bank charter that has been the foundation of the Institution for Savings since 1820.

The Bank's success would not be possible without our loyal and friendly customers. We appreciate the confidence and trust they have in us. We promise them that as we grow and expand we will remain true to our vision to positively affect the lives of every person, business and organization in the communities we serve.

Sincerely,

Michael J. Jones

President & CEO

Kimberly A. Rock

Kimbury A. Rah

Executive Vice President & COO



# Main Office

1820-2019 \$513.4 MILLION IN DEPOSIT AT CURRENT LOCA ION SINCE 1871





Retail



### RESIDENTIAL LENDING

2000-2019 \$2.247 BILLION IN RESIDENTIAL LOANS



Residential Lending



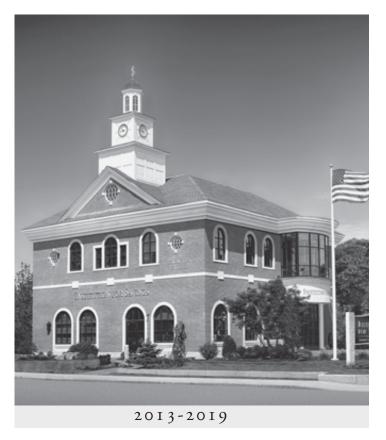
# STOREY AVENUE OFFICE

1973-2019 \$389.6 MILLION IN DEPOSITS



Retail





# Salisbury Square Office

2006-2019 \$166 MILLION IN DEPOSITS





# Depot Square Office

1913-2019 \$321 MILLION IN DEPOSIT AT CURRENT LOCATION INCE 1996





# Depot Square Office



Deposit Services



Finance



Information Technology

# ROWLEY OFFICE & COMMERCIAL LENDING CENTER

2007-2019 \$237 MILLION IN DEPOSITS \$600 MILLION IN COMMERCIAL LOANS



Retail





# COUNTY ROAD OFFICE

2011-2019 \$68.8 MILLION IN DEPOSITS





# Topsfield Office

2013-2019 \$160.2 MILLION IN DEPOSITS





# KING STREET OFFICE

1974-2019 \$143.2 MILLION IN DEPOSITS





# GLOUCESTER OFFICE

2008-2019 \$140.6 MILLION IN DEPOSITS



Retail



# BE ERLY OFFICE

2010-2019 \$134 MILLION IN DEPOSITS





# MIDDLETON OFFICE

2015-2019 \$325 MILLION IN DEPOSIT



Retail



# Bo for D Office

2015-2019 \$36.7 MILLION IN DEPOSIT





## Hamilton Office

2017-2019 \$48 MILLION IN DEPOSIT





## AMESBURY OFFICE

OPENED FEBR ARY 2019 \$42.9 MILLION IN DEPOSIT





## SALEM OFFICE

OPENED JULY 2019 \$61.4 MILLION IN DEPOSIT





## Educa ional Offices

IPSWICH HIGH SCHOOL 1990
TRITON REGIONAL HIGH SCHOOL 2008
NEWBURYPOR HIGH SCHOOL 2012
MASCONOMET REGIONAL HIGH SCHOOL 2013
BEVERLY HIGH SCHOOL 2013



Retail



Students from Beverly High School attended the Annual MSBA Spring Conference held at the Federal Reserve Bank in Boston. Beverly placed in the top three for both the Marketing and Banking Bowl competitions.

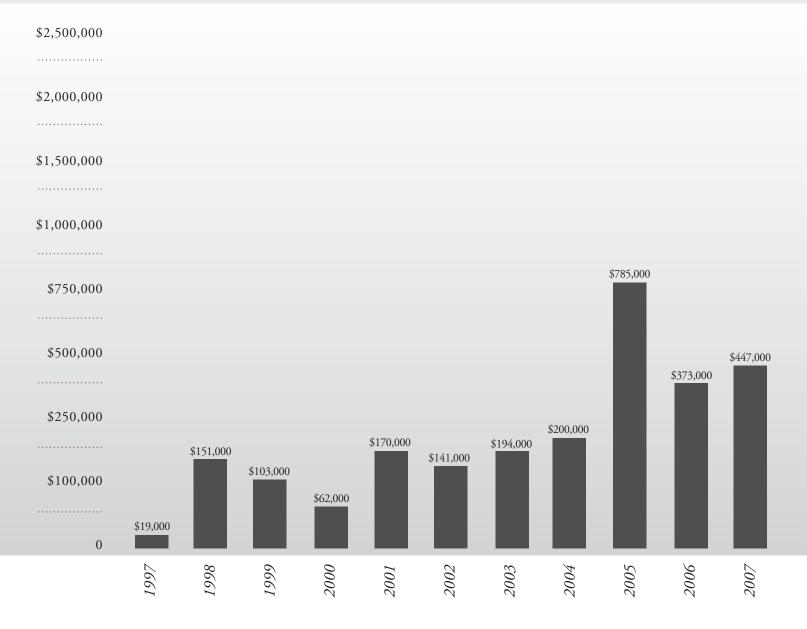


Students from Triton Regional High School joined by a student from Ipswich High School enjoyed the day at the Federal Reserve Bank in Boston.



Students from Masconomet Regional High School stand outside the Federal Reserve Bank in Boston after competing at the Annual MSBA Spring Conference.

## Charitable Donations 1997-2019



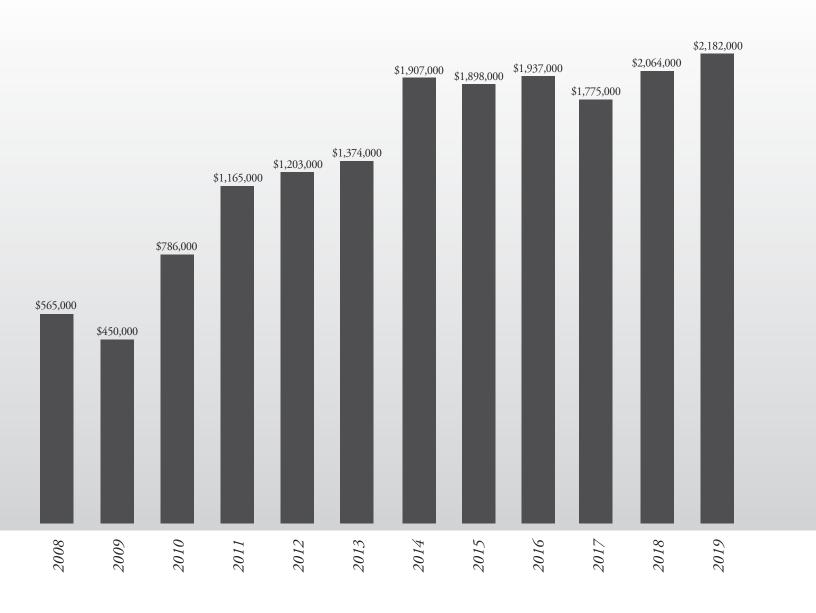
Our foundations have positively affected the lives of many in our local communities.



Anna Jaques Hospital



Newburyport Education Foundation



Below are a few of the organizations that have received our largest donations.



Essex County Greenbelt



North Shore YMCA

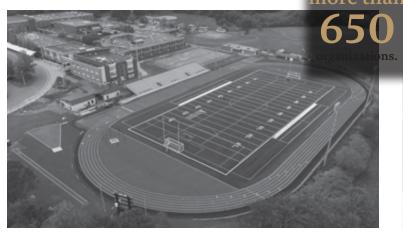
## CHARITABLE DONATIONS



Amesbury Improvement Association



Opportunity Works Haverhill Facility



donations to

Triton Education Foundation - Institution for Savings Stadium



Action, Inc. Hospitality Training Program



Firehouse Center for the Arts



Winthrop School Coins for a C.A.U.S.E. Program



Cape Ann YMCA Groundbreaking

Bank employees



Town of Salisbury Public Library



Newburyport Learning Enrichment Center



 ${\it Ipswich Education Foundation - Ipswich High School Athletic Complex}$ 

We have contributed



Topsfield Korean War Monument Dedication



The Open Door Food Pantry

The Institution for Savings will positively affect the lives of every person, business and organization within the communities it serves.

-Vision Statement, Board of Trustees

Freeman J. Condon James V. Ellard Kevin M. Gasiorowski Cindy M. Johnson Michael J. Jones John F. Leary III Jeremiah T. Lewis R. Drew Marc-Aurele Saira Naseer-Ghiasuddin Ellen Galanis Nich

Kimberly A. Rock Ellen Mackey Rose Richard J. Silverman David A. Tibbetts Stuart E. Winfrey



INSTITUTION FOR SAVINGS

BUILDING STRONGER COMMUNITIES TOGETHER SINCE 1820.



# Board of Trustees

Since 1820, the Board of Trustees of the Institution for Savings has played an instrumental role in our success.

Made up of well-known
business and community leaders,
our Trustees are charged with
governing the business and affairs of the Bank
and acting in the best interests of our depositors.

They diligently establish Bank policies, ensure safe and sound activities and strategies, and provide guidance and support to the Bank's leadership team.

More importantly, our Trustees serve as strong and unwavering advocates of our employees, our charitable giving and our vision.

We want to express our heartful gratitude to our current Board of Trustees and those that have served as trustees during the Bank's 200-year history.



## Stability & Strength

The Institution for Savings is a very special place filled with history and tradition. Two hundred years ago, 34 prominent citizens of Newburyport and its vicinity petitioned the court to incorporate this Institution because they wanted a safe, stable and local place to keep their money. Since 1820, because of prudent investing and solid underwriting, we remain safe, stable and stronger than ever.

In 2019 and for 120 consecutive quarters, the Institution for Savings has been proud to be recognized as one of only 5% of banks nationwide that received a perfect 5-Star rating from Bauer Financial, an independent consultant. This achievement is further testament of our strong performance and puts us among the top performing institutions in the country.

## Service & Innovation

The hallmark of any great bank is its products and services, and in these two areas, the Institution for Savings has never wavered in its commitment to the values and traditions that we have offered our customers since 1820.

In 2019 we experienced continued growth with online mortgage applications and deposit account opening. At the same time, we remained committed to traditional banking as we opened two new full-service offices in Amesbury and Salem to expand our geographic footprint.

## Mutuality & Our Communities

Since 1820, the Institution for Savings has been devoted to a simple principle: serving its customers, community and employees. The Bank takes great pride in being a mutual savings bank. What does this mean? It means there are no stockholders. We are owned by our depositors. It means that every decision we make can be made locally and based on what is best for you. Keeping the Institution for Savings as this form of ownership allows us to give so much back to our customers and community.

This commitment is evident in the contributions made to non-profit organizations through our charitable foundation, our financial literacy initiatives which include 'Teach Children to Save' for elementary students, 'Get Smart about Credit' for high school students, our annual 'Credit for Life Fair' to help high school students develop personal financial management skills that they will use throughout their lives and our 'Identity Theft' workshops at Council on Aging Centers.

Sec. S. Be it enacted, by the Senate and House of Representation for General International Security of the sale of

# ANNUAL MEETING NOTICE

You are cordially invited to

THE ANNUAL MEETING OF

INSTITUTION FOR SAVINGS IN NEWBURYPORT AND ITS VICINITY

MONDAY, MARCH 9, 2020 AT 6:00 P.M.

THE BLACK SWAN COUNTRY CLUB

258 ANDOVER STREET, GEORGETOWN, MA

THE MEETING WILL BE FOLLOWED BY
A COCKTAIL RECEPTION OF
PASSED HORS D'OEUVRES AND FOOD STATIONS.

PLEASE RSVP BY FEBRUARY 21<sup>ST</sup> TO

Ms. Patricia Connelly at 978-462-3106 ext. 1235

OR BY EMAIL TO: PCONNELLY@ifs.bank



48 proportion to sail depositor: and the principal of such

associate

act provide

Lecra, Be

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provided

## Ballot No. 1

#### Corporators re-elected for a term of 10 years:

Daryl G. Colden Augustus Harrington Kenneth Labrecque Saira Naseer-Ghiasuddin Kimberly A. Rock

## BALLOT No. 2

#### **Corporator re-elected until retirement:**

David A. Tibbetts

## Ballot No. 3

#### New Corporators elected for a term of 10 years:

Jeffrey B. Caswell Melissa A. Dimond Frank P. Livas John L. Maestranzi Jane P. McNally

## Ballot No. 4

#### **New Corporator elected until retirement:**

Edward D. Dick

## BALLOT No. 5

#### Trustees re-elected for a term of 3 years:

Freeman J. Condon Cindy M. Johnson Jeremiah T. Lewis Ellen Galanis Nich Ellen Mackey Rose

## Ballot No. 6

#### Clerk and Assistant Clerk of the Corporation re-elected for 1 year:

Clerk of the Corporation Patricia D. Connelly

Assistant Clerk of the Corporation Stephanie C. Manuel

## Board of Trustees

	Elected
Institution for Savings	2000
Certified Public Accountant	2001
Marcorelle's Fine Wines & Liquors	2002
The Ipswich Center	2002
Smith, Ruddock & Hayes	2003
Ellen Rose, CPA, CFP	2005
Beach Plum Farms/Beach Plum Too	2007
Publishing Services	2007
JFL Financial Services, LLC	2007
Bernard M. Sullivan Insurance Agency	2008
Institution for Savings	2010
New England Biolabs	2012
Appleton Eye Associates	2012
North Shore Internal Medicine	2012
Winfrey's Fudge & Chocolates	2015
	Certified Public Accountant  Marcorelle's Fine Wines & Liquors  The Ipswich Center  Smith, Ruddock & Hayes  Ellen Rose, CPA, CFP  Beach Plum Farms/Beach Plum Too  Publishing Services  JFL Financial Services, LLC  Bernard M. Sullivan Insurance Agency  Institution for Savings  New England Biolabs  Appleton Eye Associates  North Shore Internal Medicine



Front Row L-R: R. Drew Marc-Aurele, Saira Naseer-Ghiasuddin, Cindy M. Johnson, Ellen Mackey Rose, Ellen Galanis Nich, David A. Tibbetts.

Back Row L-R: Richard J. Silverman, James V. Ellard, Freeman J. Condon, Kimberly A. Rock, Michael J. Jones, Jeremiah T. Lewis, Stuart E. Winfrey, Kevin M. Gasiorowski, John F. Leary III.

## Corporators

Ellen Galanis Nich Frederick J. Abdulla Muntaser A. Khatib Donald Dupray Charles K. Nutter Robert H. Ebersole Benjamin C. Armstrong Jeffrey C. Kirpas Iames V. Ellard Paul Labadini John A. Pavlo R. Jeffrey Bailly Todd M. Baltich Alfred P. Farese III Kenneth Labrecque Nancy E. Peace Rainer C. Bandereck Zachary T. Field Kathy Lampropoulos Kerri S. Perry Abbie G. Batchelder Christopher M. Latham William J. Plante Brian Forget Jean Paul Beck Carol L. Powers Cheryl B. Forster-Cahill John F. Leary III Richard A. LeBlanc Umesh Bhuju William J. Freitag Marcia Pregent Robin S. Blair Salvatore J. Frontiero Ieremiah T. Lewis Kimberly A. Rock Kevin M. Gasiorowski Susan J. Little Ellen Mackey Rose Jeffrey B. Caswell Frank P. Livas Miranda H. Russell Ruth C. George David J. Chatfield Esther M. Sayer Anne-Marie Clancy James H. Gilford Karen A. MacCormack Andrew B. MacDonald Constantine G. Scrivanos Daryl G. Colden Jay Goldberg Paul S. Como Benjamin M. Gorniewicz John T. Macone Richard J. Silverman Freeman J. Condon Donald M. Greenough John L. Maestranzi Paula Simpson Christopher J. Connolly Christopher Gregory R. Drew Marc-Aurele David M. Smith David A. Cutter Mark W. Griffin Robert T. Martin Hugh M. Taylor David A. Tibbetts Andrew J. de Bernardo Lyndsey Haight John P. McCarthy Gene del Rio David D. Hall Jane P. McNally Maria Z. Todaro John J. Desmond III Augustus Harrington John J. Meany Catherine Toomey Charles E. Wear III Edward D. Dick J. Keith Harris Jane A. Merrill Mark F. Welch Stuart A. Meurer William J. DiMento Gary W. Jernegan Melissa A. Dimond Robert C. Miller Cindy M. Johnson Mark Welling Russell A. Johnson Stuart E. Winfrey Paul I. Donohoe John F. Moak John W. Wolfe Denald H. Doonan Michael J. Jones John G. Morris Brian Downey Richard M. Kallman David A. Mullen Brian J. Zampell

# SAVINGS BANK.

Katherine Kelly

Marlene M. Doyle

Saira Naseer-Ghiasuddin

#### PRESIDENT & CHIEF EXECUTIVE OFFICER

Michael J. Jones

#### EXECUTIVE VICE PRESIDENT & CHIEF OPERATING OFFICER

Kimberly A. Rock

#### SENIOR VICE PRESIDENTS

David E. Boudreau	Katrina P. Cutts	Marcia C. LaTorre	Tammy A. Roeger
Commercial Lending	Commercial Lending	Credit Administration	Retail Banking
Mary Anne Clancy	Thomas M. Hopp	Robert C. LeGallo	Karl R. Wilson
Marketing & Communications	Chief Information Officer	Chief Financial Officer	Commercial Lending
Stephen P. Cote	Lawrence R. Hunter	Anna L. Makos	
Treasurer & Controller	Residential Lending	Residential Lending	

#### **VICE PRESIDENTS**

Christine N. Allen Information Technology	Sandra A. Corrao	Melissa W. LeBel	Lori G. Rostkowski
	Residential Lending	Branch Administration	Commercial Lending
Wesley R. Barry	David S. Doucette Commercial Lending	John A. LeBlanc	Dawne M. Studzinski
Retail Banking		Residential Lending	Commercial Lending
Rebecca L. Collins <i>Finance</i>	Mark E. Farrell Commercial Lending	Bruce P. Macdonald Branch Administration	Christopher R. Sullivan Residential Lending
Rebecca L. Conary	Kathleen M. Ferreira	Caroline M. Meagher <i>Electronic Banking</i>	Nancy J. Taylor
Retail Operations	Human Resources		Residential Lending
Patricia D. Connelly	Kerry A. Hamel-Pope	Philip P. Noto, Jr.	Hanson M. Webster
Clerk of the Corporation	Lending Appraisal Manager	Commercial Lending	Information Security Officer



Front Row L-R: Bruce P. Macdonald, Lori G. Rostkowski, Rebecca L. Collins, Sandra A. Corrao, Nancy J. Taylor, Dawne M. Studzinski, John A. LeBlanc, Kerry A. Hamel-Pope, Hanson M. Webster. Second Row L-R: Mary Anne Clancy, Caroline M. Meagher, Mark E. Farrell, Katrina P. Cutts, Wesley R. Barry, Kimberly A. Rock, Michael J. Jones, Melissa W. LeBel, Christopher R. Sullivan, Christine N. Allen, Robert C. LeGallo, Patricia D. Connelly. Back Row L-R: Thomas M. Hopp, Philip P. Noto, Jr., Anna L. Makos, David E. Boudreau, Marcia C. LaTorre, Lawrence R. Hunter, Rebecca L. Conary, Karl R. Wilson, Tammy A. Roeger, David S. Doucette, Kathleen M. Ferreira, Stephen P. Cote.

#### ASSISTANT VICE PRESIDENTS

Suzanne P. Bradford *Topsfield Office Manager* 

Paula J. Bratt Salisbury Office Manager

Cortney L. Collins Residential Lending

Dian M. Dastous Residential Lending

Tyler Davis Hamilton Office Manager

Heidi S. DeFranco Salem Office Manager

Susan J. Ellis Gloucester Office Manager

Mary T. Foote-Hill County Road Office Manager

Megan E. Gaiero
Amesbury Office Manager

Theodore J. Garside
Depot Square Office Manager

Michael J. Hart Information Technology

M. Alease Hunt

Marketing & Communications

Jennifer L. Kocur Middleton Office Manager

Lisa C. Kriz
Commercial Lending

Judith A. Langill *Education Coordinator* 

Maria I. Medina King Street Office Manager

Jennifer A. Morgan Storey Avenue Office Manager Lynda Perkins

Lending Compliance

Amy L. Smith *Finance* 

Jennifer M. Soltys *Boxford Office Manager* 

Eli M. Timmons
Information Technology

Joshua W. Tuff Rowley Office Manager

Almiris M. Verga Beverly Office Manager

Isaac Raymond Webster III Facilities

Jessica S. Yuhasz Main Office Manager



Front Row L-R: Jessica S. Yuhasz, Cortney L. Collins, Almiris M. Verga, Lynda Perkins, M. Alease Hunt, Susan J. Ellis, Maria I. Medina, Heidi S. DeFranco, Judith A. Langill Standing L-R: Michael J. Hart, Jennifer M. Soltys, Mary T. Foote-Hill, Joshua W. Tuff, Megan E. Gaiero, Amy L. Smith, Tyler Davis, Suzanne P. Bradford, Paula J. Bratt, Theodore J. Garside, Lisa C. Kriz, Dian M. Dastous, Eli M. Timmons, Jennifer L. Kocur, Jennifer A. Morgan.

## **EMPLOYEES**

For the twelfth consecutive year, based on an anonymous survey of our employees, we were selected by The Boston Globe as one of the top places to work in Massachusetts. For the fourth consecutive year employees participated in the Boston Business Journal's Best Places to Work survey achieving #14 Medium Employer. We were ranked #1 in Overall Quality and Customer Service in the Banker & Tradesman Banking Choice Awards and remain one of the oldest Banks with best Bauer status - ranked 5 stars for 130 consecutive quarters.

The Institution for Savings proudly offers a very generous compensation package, positive work environment and state of the art offices and technology in recognition of the hard work, dedication and commitment of its employees.

I am truly blessed to be surrounded by a group of talented professionals and am very proud to be the leader of this tremendous team of employees. You have my utmost respect and sincere appreciation for making the Institution for Savings the Bank that it is.

#### It is the people that make the Bank, not the Bank that makes the people.

Michael J. Jones, President & CEO

Lynn C. Adams Jocelyn M. Adams-Olson Channa A. Alvarado Margaret E. Amero Raymond J. Amirault III Bonnie M. Antoniou David M. Bakas Nancy M. Banks David J. Batterton Katherine E. Bauer John C. Beal Lori K. Bellew Debra J. Bernard Tessa S. Bettano Julia K. Bird Tracv A. Bowen Elizabeth L. Brennan LeeAnn Brewer Debra A. Brockelbank Samantha A. Brouillette Grace L. Brown Kathleen M. Burke Eileen M. Burnham Steven N. Butterfield Alex R. Caffi Samantha F. Cahill Christopher J. Campbell Lauri E. Carlson Alexandra G. Champion Lauren E. Christo Rosalie A. Ciaramitaro Piper M. Cobak Iudith A. Cocotas David S. Collins Barbara E. Comora Chervl A. Conway Nicholas H. Crugnale Amy T. Curley Rylee J. Dalton Iulie M. D'Amico Anne M. Davidson Karen A. DeLisle

Denise D. Delli Priscoli

Richard E. Denaro Sonja D. Doucette Lisa M. Drinkwater Kimberley S. Edwards Daniela Eramo Samantha J. Fay Lindsay M. Ferlauto Melanie J. Fish Lesley R. Galicki Scarlet T. Galvin Sophia K. Gardner Lori J. Gaudet Arianne E. Gauthier Michelle A. Gauthier Mary C. Gauvain Nicole L. Giglio David C. Goodwin Karla V. Graham Suzanne E. Grav Karla E. Grondin Haley J. Guilmette Erica J. Gurczak Emma R. Gurley-Broudo Jessica A. Hajjar Noelle M. Halupowski Skylar E. Hambley Gale A. Hanshaw Elizabeth A. Hartnell Darlene L. Hartt Tracy A. Howard Lisa M. Hudson Jennifer Hussey Vicki A. Hyde Courtney M. Ingram Tracve A. Jernegan Kimberly J. Johnston Anna E. Jones Judy A. Julian Sahag A. Kavlakian Michele R. Kelleher Joy A. Keller Emily A. Kelly

Catherine A. Ketchopulos

Susannah R. Landreth Justin R. Landry Kathryn E. Limone Sara M. Luttenbacher Linzy M. Lynch Kimberly M. Macdonald Katie M. Maitland Shannon M. Maloney Stephanie C. Manuel Iessica O. Martineau Natalie A. Matthews Iennifer A. Mazur Geraldine M. Mazzeo Bozena T. McFayden Ellin M. McSweeney Kimber C. Morin Kristen M. Murrin Andrew V. Nalesnik Kelly L. Nappa Gwendolen K. Norton Tobey A. O'Dea Julie E. O'Dell Paula M. Ouellette Mary Ann Padellaro Melissa M. Pagdilao Bridget K. Panniello Joseph A. Panto Nicolette G. Parisi Lauren E. Parker Krystle A. Parkes Zachary L. Peabody Jessica L. Perkins Joshua T. Perkins Daniel C. Perry Colton J. Petrosino Kathryn C. Phelan Keera L. Picillo Spencer C. Poore Christopher J. Popielski Steven K. Preston Reasey Prom Donna M. Renzulli

Scott D. Kirkpatrick

Christopher J. Reydel Sara E. Revnolds Susan T. Reynolds Hannah D. Rowe Veronica M. Rov Charles A. Russo Jeffery J. Salerno Pamela A. San Antonio Vanessa R. Scatterday Lorenza M. Scuderi Jessica A. Serlis Linda M. Settineri Patricia A. Shamsuddin Albi Shatku Elizabeth Ann Silva Teresa M. Smith Angela M. St. Peter Denise A. St. Peter Gillian E. Sutton Cheryl A. Sweeney Heather B. Sweeney Sandra A. Terry Kristina L. Tibert Cynthia M. Todd Jessica L. Torres Rachel L. Tucker-Graf Kristin R. Turner Wendy A. Upton Kelly B. VanDerwerken Elizabeth R. Velez Jennifer W. Velez Roseann M. Wavrvnen Lee N. Weliczka Frances C. Wentworth Laurie G. Whelan Jane B. Wilson Amy G. Wolpert Lillian F. Wood Karen J. Worth Adam B. Young Linda A. Zorzonello



## YEARS OF SERVICE

SERVICE AS OF DECEMBER 31, 2019

#### **OVER 30 YEARS**

Barbara E. Comora Patricia D. Connelly Susan J. Ellis Kerry A. Hamel-Pope Anna L. Makos Paula M. Ouellette Kimberly A. Rock Roseann M. Wayrynen

#### **OVER 25 YEARS**

Debra J. Bernard\* Dian M. Dastous Samantha J. Fay Susannah R. Landreth Caroline M. Meagher\*

#### **OVER 20 YEARS**

Rosalie A. Ciaramitaro Cortney L. Collins Rebecca L. Conary Michael J. Jones\* Catherine A. Ketchopulos Lisa C. Kriz\* Kathryn E. Limone Jennifer A. Mazur Denise A. St. Peter Cynthia M. Todd

#### **OVER 15 YEARS**

Wesley R. Barry Paula J. Bratt Grace L. Brown Rebecca L. Collins Stephen P. Cote David S. Doucette Kathleen M. Ferreira Theodore J. Garside Darlene L. Hartt Thomas M. Hopp Lisa M. Hudson Lawrence R. Hunter Robert C. LeGallo\* Ellin M. McSweeney Maria I. Medina Kristen M. Murrin Joshua T. Perkins Tammy A. Roeger\* Lori G. Rostkowski Amy L. Smith Jennifer M. Soltys Joshua W. Tuff Kelly B. VanDerwerken\* Almiris M. Verga

#### **OVER 10 YEARS**

Katherine E. Bauer David E. Boudreau Eileen M. Burnham Mary Anne Clancy Judith A. Cocotas Sandra A. Corrao Amy T. Curley Lisa M. Drinkwater Lesley R. Galicki Suzanne P. Bradford Tracy A. Howard Judy A. Julian Michele R. Kelleher Joy A. Keller Judith A. Langill Melissa W. LeBel Stephanie C. Manuel Bozena T. McFayden Jennifer A. Morgan Kelly L. Nappa Julie E. O'Dell Mary Ann Padellaro Jessica L. Perkins Kathryn C. Phelan Susan T. Reynolds
Pamela A. San Antonio
Linda M. Settineri
Christopher R. Sullivan
Gillian E. Sutton
Sandra A. Terry
Jennifer W. Velez
Jessica S. Yuhasz

#### **OVER 5 YEARS**

Jocelyn M. Adams-Olson\*
Christine N. Allen
Elizabeth L. Brennan
Debra A. Brockelbank
Kathleen M. Burke
Steven N. Butterfield
Samantha F. Cahill\*
Christopher J. Campbell
Lauri E. Carlson
Lauren E. Christo
Cheryl A. Conway\*
Katrina P. Cutts\*

Anne M. Davidson\*
Tyler Davis
Daniela Eramo
Lindsay M. Ferlauto
Mary T. Foote-Hill
Michelle A. Gauthier
Mary C. Gauvain
Nicole L. Giglio
David C. Goodwin
Skylar E. Hambley\*
Tracye A. Jernegan
Scott D. Kirkpatrick\*

John A. LeBlanc
Bruce P. Macdonald
Kimberly M. Macdonald\*
Jessica O. Martineau
Geraldine M. Mazzeo
Kimber C. Morin
Tobey A. O'Dea
Bridget K. Panniello
Krystle A. Parkes
Steven K. Preston
Reasey Prom\*

Christopher J. Reydel
Vanessa R. Scatterday\*
Elizabeth Ann Silva
Nancy J. Taylor
Kristina L. Tibert
Eli M. Timmons
Hanson M. Webster\*
Isaac Raymond Webster III
Laurie G. Whelan
Karl R. Wilson
Adam B. Young

<sup>\*</sup>FIRST TIME IN NE CA TEGORY

# Our Vision

The Institution for Savings

WILL POSITIVELY AFFECT

THE LIVES OF EVERY PERSON,

USINESS AND ORGANIZATION

WITHIN THE COMMUNITIES IT SERVES.

# 1820